

## **Canadian Coast Guard: Business Plan 2008 - 2011**

The Canadian Coast Guard's (CCG) Business Plan covers the 2008 to 2011 planning period. It has two purposes:

- First, the Business Plan is the Coast Guard's blueprint for action for the next three years. It brings together information from a number of sources, including our 2006 A-Base Review, the 2007 Report of the Auditor General, our 2008 environmental scan, and our recent risk-identification exercise. A number of the initiatives and commitments described in this Business Plan are responses to recent reviews and reports. In addition, the Business Plan provides the steps that we will be taking to serve our clients and to become a true national Agency.
- Second, the Business Plan is a communications vehicle designed to convey CCG's commitments to its employees, stakeholders, and the Canadian public. To achieve its goals over the 2008-2011 planning period, the CCG will continue to focus on selected priorities while continuing to serve all its clients.

### Section 1: Who We Are and What We Do

In the first section you will find information on our mandate, mission, and motto; the results we seek to achieve; our clients; and our history. It also summarizes the linkages among our activities and those of other government departments.

### Section 2: Where We Are Now

Section two summarizes the key risks and strategic challenges CCG faces. Our priorities and key initiatives are in large part, the CCG's response to dealing with these internal and external influences, and they form the basis of a number of our key commitments over the next three years.

### Section 3: What Are We Focusing On

CCG has five priorities which are discussed in detail in this section along with how we plan to address each of these priorities over the next three years.

### Section 4: What We Do Every Day

Sections 3 and 4 form the bulk of the Business Plan. Section 4 discusses CCG's commitments regarding its ongoing services in relation to its Program Activity Architecture (PAA) sub-activities. The PAA is a complete inventory of all the program and service activities undertaken by a department or agency. It reflects a logic model of how organizations are structured and manage their accountabilities for expenditure of public monies.

### Section 5: Financial Information

In the final section CCG's financial situation is described and supporting financial tables are presented. The focus is on the progress made in strengthening our financial management practices, the funding provided in recent federal budgets, our capacity to meet growing demands for our services and an overview of our assets and liabilities.

### Annexes:

Following the last section there are four annexes which describe the CCG's workforce, provide detailed information on its capital expenditures, present the Program Activity Architecture, and offer cross-references from CCG's 2008/2009 commitments to the Auditor General's 2000 and 2002 recommendations.